

## CapitaLand Retail China Trust

# Citi, REITAS & SGX C-Suite Singapore REITs & Sponsors Corporate Day 2017

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# **L** Contents

- Overview of CRCT
- 1H 2017 Highlights
- Financial Performance & Capital Management
- Portfolio Update
- Growth Drivers
- Moving Forward
- Appendix









### First China Shopping Mall S-REIT

11 Quality Malls Catering to Necessity Shopping and Lifestyle Aspirations

S\$2.4 billion<sup>1</sup>

**Investment Properties** 

**\$\$1.5 billion<sup>2</sup>**Market Capitalisation

6.5%<sup>2</sup> Distribution Yield























- 1. As at 30 June 2017.
- . Based on unit price of S\$1.66 on 31 July 2017 and annualised 1H 2017 distribution per unit of 10.81¢.



# Geographical Diversified Portfolio; Well Located in Major Cities

- A Beijing
- 1. CapitaMall Xizhimen
- 2. CapitaMall Wangjing
- 3. CapitaMall Grand Canyon
- 4. CapitaMall Anzhen
- 5. CapitaMall Shuangjing
- **B** Shanghai
- 6. CapitaMall Qibao
- **C** Wuhu
- 7. CapitaMall Wuhu
- Wuhan
- 8. CapitaMall Minzhongleyuan
- **E** Zhengzhou
- 9. CapitaMall Ergi
- **Hohhot**
- 10. CapitaMall Saihan
- **G** Chengdu
- 11. CapitaMall Xinnan











- 11 Quality Malls in7 Cities
- Positioned as onestop familyoriented destinations
- Sizeable population catchment
- Easily accessible via major transportation



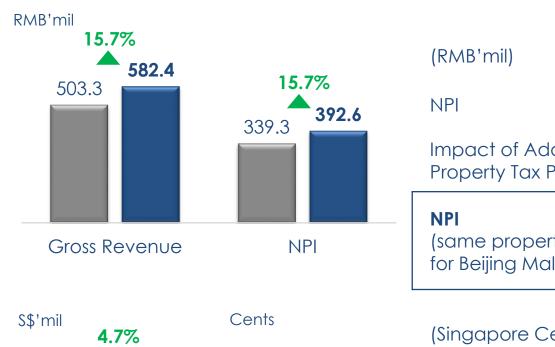
# L CRCT – Stable and Sustainable Growth

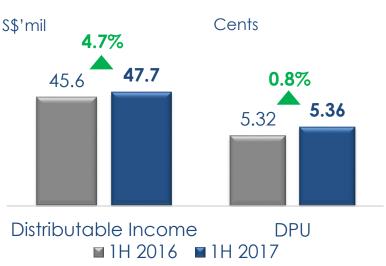
- 1 Well positioned to grow with expanding China's consumption
  - Resilient portfolio Located in key cities and well connected to public transport
  - Balanced portfolio Provides stability and growth
  - One-stop shopping malls Target at growing middle-income class
- 2 Discipline execution of the 3-pronged strategy
  - Delivering steady growth and resilient operating performance
  - Embarking on value-added enhancement initiatives
  - Strengthening portfolio quality through accretive acquisitions & optimisation
- Robust balance sheet and proactive capital management provide financial flexibility





# 1H 2017 Highlights





(RMB'mil)	1H 2017 <sup>1</sup>	1H 2016	Change
NPI	392.6	339.3	15.7%
Impact of Additional Property Tax Provision	25.6 <sup>2</sup>	-	NA
NPI (same property tax basis for Beijing Malls)	418.2	339.3	23.2%
(Singapore Cents)			
DPU	5.36	5.32	0.8%
Impact of Additional Property Tax Provision	0.49 <sup>3</sup>	-	NA
DPU (same property tax basis for Beijing Malls)	5.85	5.32	10.0%

- 1. Includes CapitaMall Xinnan.
- 2. Impact takes into account savings from property management expenses.
- 3. Impact takes into account savings from property management expenses and income tax expense.

# 1H 2017 Highlights

#### Resilient portfolio performance

- High portfolio occupancy of 96.2%
- Stable rental reversion of 5.2%
- Healthy tenants' sales growth of 4.1%

#### Proactive Capital Management

- Gearing of 35.3% and average cost of debt of 2.44%
- Secured refinancing for the \$\$300 mil bridge term loan expiring in \$\$ep 2017
   and \$\$75 mil term loan expiring in Dec 2017
- 87.5%<sup>1</sup> of borrowings are at fixed rate; 50%<sup>1</sup> of total loans are hedged

#### Portfolio Optimisation

- Unlock value of Anzhen, a mature master leased mall at 12.9% above valuation, announced in July 2017
- Enhance the growth potential of Wangjing, our second largest asset in the portfolio

<sup>1.</sup> Excluding money market line and bridge term loan.





# 1H 2017 Net Property Income Grew 15.7%

	1H 2017 Actual <sup>1</sup>	1H 2016 Actual	Change
Gross Revenue (RMB'000)	582,395	503,265	15.7%
NPI (RMB'000) <sup>2</sup>	392,556	339,331	15.7%
NPI (S\$'000)	80,274	72,193	11.2%
Distributable Income (\$\$'000)	47,692	45,559	4.7%
DPU (Singapore cents)	5.36	5.32	0.8%
Annualised Distribution Yield (Based on unit price of \$\$1.64 on 30 Jun 2017)	6.6%		
Annualised Distribution Yield (Based on unit price of \$\$1.66 on 31 Jul 2017)	6.5%		

- 1. Includes contribution from CapitaMall Xinnan which was acquired on 30 September 2016.
- 2. NPI was impacted by higher property tax provision made at the Beijing malls, due to a change in property tax basis by the local tax authority with effect from 1 July 2016.





# L Healthy Balance Sheet

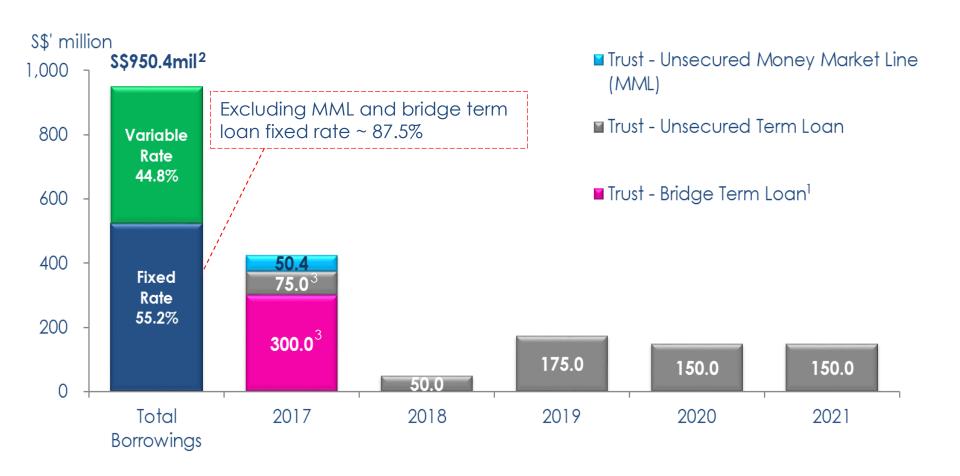
As at 30 Jun 2017	\$\$'000
Investment Properties	2,384,492
Assets held for sale	209,064
Other Assets	15,955
Financial Derivatives Assets	489
Cash & Cash Equivalents	108,118
Total Assets	2,718,118
Interest-bearing Borrowings	949,183
Liabilities held for sale	26,948
Deferred Tax Liabilities	213,780
Financial Derivatives Liabilities	7,993
Other Liabilities	97,958

Net assets attributable to unitholders (S\$'000)	1,402,743
Units In Issue ('000 units)  Net Asset Value (NAV)  per unit	888,746 1.58
Adjusted NAV per unit (net of distribution)	1.52





## Debt Maturity Profile (30 Jun 2017)



- 1. One-year bridge term loan to finance the acquisition of CapitaMall Xinnan on 30 Sep 2016.
- 2. As at 30 Jun 2017, all of CRCT's loans are denominated in SGD and 50% of the loan (excluding MML and Bridge Term Loan) is hedged.
- 3. Secured refinancing for the \$\$300 mil bridge term loan expiring in September 2017 and \$\$75 mil term loan expiring in December 2017.



# **Key Financial Indicators**

Gearing	Average Cost of Debt			
35.3%	2.44%			
31 Mar 2017: 36.4%	31 Mar 2017: 2.49%			
Average Term to Maturity (Years)	Unencumbered Assets as % of Total Assets			
1.47	100.0%			
31 Mar 2017: 1.55	31 Mar 2017: 98.5%			
Interest Coverage	Net Debt / EBITDA			
6.2x	6.4x			
31 Mar 2017: 6.1x	31 Mar 2017: 6.6x			





# L Portfolio Valuation

	Current Valuation (30 Jun 2017) RMB million	(30 Jun 2017) (31 Dec 2016) Variance		NPI Yield <sup>1</sup> (%)	Current Valuation (psm of GRA) RMB			
Multi-tenanted Malls				•				
CapitaMall Xizhimen	2,990	2,951	1.3%	6.8%	35,992			
CapitaMall Wangjing	2,310	2,285	1.1%	7.1%	33,966			
CapitaMall Grand Canyon	2,075	2,068	0.3%	4.8%	29,657			
CapitaMall Xinnan	1,530	1,527	0.2%	6.0%	28,535			
CapitaMall Qibao	497	495	0.4%	9.4%	6,834			
CapitaMall Saihan	454	445	445 2.0%		10,826			
<u>Master Leased Malls</u>								
CapitaMall Anzhen	1,001	1,001	-	6.6%	23,030			
CapitaMall Erqi	635	631	0.6%	6.7%	6,876			
CapitaMall Shuangjing	581	573	573 1.4%		11,746			
Malls Under Stabilisation	Malls Under Stabilisation							
CapitaMall Minzhongleyuan	528	525	0.6%	1.3%²	14,091			
CapitaMall Wuhu	200	207	(3.4%)	N.M <sup>3</sup>	4,383			
Total	12,801	12,708	0.7%	6.64	N.M.			

- 1. NPI yield is based on annualised NPI for 1H 2017 and valuation as at 30 Jun 2017.
- 2. CapitaMall Minzhongleyuan is recovering from a 2-year road closure to facilitate the construction of a new metro line. On 28 Dec 2016, the road and Metro Line 6 have opened and commenced operations respectively.
- 3. CapitaMall Wuhu's NPI yield is not meaningful as it is affected by the ongoing adjustments to achieve optimal trade mix.
- 4. Excluding CapitaMall Minzhongleyuan and CapitaMall Wuhu.



# High Portfolio Occupancy Rate

	30 Jun 16 <sup>1</sup>	30 Sep 16 <sup>1</sup>	31 Dec 16 <sup>1</sup>	31 Mar 17 <sup>1</sup>	30 Jun 17 <sup>1</sup>				
Multi-Tenanted Malls	Multi-Tenanted Malls								
CapitaMall Xizhimen	99.2%	99.5%	97.8%	98.0%	99.4%				
CapitaMall Wangjing	99.3%	97.6%	99.6%	99.5%	99.2%				
CapitaMall Grand Canyon	98.4%	98.3%	96.6%	98.7%	99.7%				
	70.4/0	70.3/0							
CapitaMall Xinnan <sup>2</sup>	0.4.707	0.4.707	98.2%	99.6%	99.0%				
CapitaMall Qibao	94.7%	94.7%	94.1%	93.0%	92.4%				
CapitaMall Saihan	98.5%	99.5%	100.0%	100.0%	100.0%				
<u>Master Leased Malls</u>									
CapitaMall Anzhen	100.0%	100.0%	100.0%	100.0%	100.0%				
CapitaMall Shuangjing	100.0%	100.0%	100.0%	100.0%	100.0%				
CapitaMall Erqi	100.0%	100.0%	100.0%	100.0%	100.0%				
Malls under Stabilisation <sup>3</sup>									
CapitaMall Minzhongleyuan	70.5%	80.1%	93.6%	92.6%	82.9%				
CapitaMall Wuhu	63.7%	64.1%	64.4%	65.7%	70.6%				
CRCT Portfolio	94.9%	95.2%	95.9%	96.2%	96.2%				

- 1. Based on committed leases.
- 2. CapitaMall Xinnan was acquired on 30 Sep 2016.
- 3. CapitaMall Minzhongleyuan and CapitaMall Wuhu are undergoing tenant adjustments.



# Stable Portfolio Rental Reversion

From 1 January to 30 June 2017
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Property	No. of new leases/renewals	Area (sq m)	% of Total Net Lettable Area	Var. over last rental rate <sup>1, 2</sup>	
CapitaMall Xizhimen	73	6,578	13.0%	6.8%	
CapitaMall Wangjing	32	1,100	2.0%	2.7%	
CapitaMall Grand Canyon	57	3,458	7.6%	<b>(4.7%)</b> <sup>3</sup>	
CapitaMall Xinnan	45	5,216	14.4%	6.6%	
CapitaMall Qibao	30	3,298	6.4%	3.5%	
CapitaMall Saihan	94	4,806	15.5%	7.8%	
CapitaMall Minzhongleyuan	19	2,755	11.9%	38.3%	
Total	350	27,211	9.3%	5.2% <sup>4</sup>	

<sup>1.</sup> Excluding gross turnover component, newly created units leased, short term renewals (< 1 year), units vacant for >=1 year and preterminated leases.

<sup>2.</sup> Majority of leases have rental escalation clauses.

<sup>3.</sup> Due to a strategic lease initiative entered in 1Q 2017. Excluding this initiative, 1H 2017 CapitaMall Grand Canyon rental reversion would have increased 0.1%.

<sup>4.</sup> Excluding the initiative at CapitaMall Grand Canyon, portfolio rental reversion would have increased 6.1%.



# Portfolio Lease Expiry Profile for 2017

	No. of	Net Lettable Area		Total Rental Income	
As at 30 Jun 2017	Leases <sup>1</sup>	Sq m	% of total (Jun 2017)²	RMB'000	% of total (Jun 2017)³
CapitaMall Xizhimen	35	1,413	2.8%	1,346	5.8%
CapitaMall Wangjing	36	1,511	2.8%	1,515	8.6%
CapitaMall Grand Canyon	23	471	1.0%	255	2.3%
CapitaMall Xinnan	55	2,394	6.6%	1,040	10.6%
CapitaMall Qibao	25	1,999	3.9%	736	9.3%
CapitaMall Saihan	30	1,521	4.9%	419	8.6%
CapitaMall Minzhongleyuan	119	5,683	24.6%	736	33.1%
CapitaMall Wuhu	59	3,430	9.6%	113	15.3%

- 1. Based on all committed leases as of 30 Jun 2017.
- 2. As a percentage of each mall's total net lettable area as at 30 Jun 2017.
- 3. As a percentage of total rental income of each mall for the month of Jun 2017.





# Portfolio Lease Expiry (By Year)

		Total Ren	ital Income	
As at 30 Jun 2017	No. of Leases <sup>1</sup>	RMB'000	% of total (Jun 2017)²	
2017	382	6,159	6.6	
2018	557	24,698	26.6	
2019	303	17,720	19.1	
2020	141	11,842	12.8	
2021	48	5,074	5.5	
Beyond 2021	80	27,315	29.4	
CRCT Portfolio		Weighted average lease term to expiry		
By Total Rent Income		4.9		
By Net Lettable Area		7.0		

<sup>1.</sup> Based on all committed leases as of 30 Jun 2017.



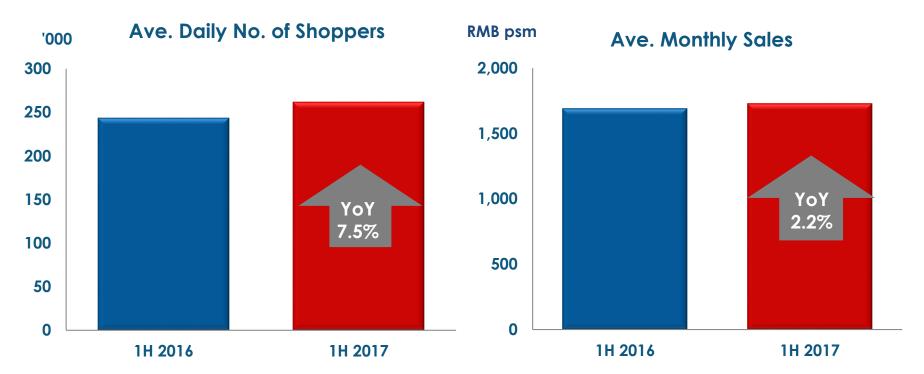
<sup>2.</sup> As percentage of total rental income of each mall for the month of Jun 2017.



### Portfolio Shopper Traffic & Tenants' Sales



Tenants' Sales<sup>1,2</sup> (1H 2017 vs 1H 2016)



- 1. Excluding 3 master leased malls.
- 2. Excluding CapitaMall Xinnan, on a same mall basis:
  - a. 1H 2017 average daily shopper traffic is -1.9% YoY. The decrease is mainly due to the decrease in transit commuters for CapitaMall Xizhimen since the closure of the Beijing North Train Station in Nov 16 to facilitate the construction of the Beijing-Zhangjiakou high-speed railway.
  - b. 1H 2017 tenant's sales is +4.1% YoY



### **Portfolio Optimisation**

Unlocking
Value:
Divestment of
Anzhen

 Unlock the value of Anzhen, a mature asset at current stage to optimise return

Proactive Asset
Management:
Enhancing
Wangjing's
Growth
Potential

- Recover ~4,700 sqm from BHG to higher yielding specialty retail
- BHG to rejuvenate existing department store on level 1-3

Strengthen
Financial
Flexibility &
Build
Sustainable
Growth

# L Unlocking Value of CapitaMall Anzhen

- Realisation of a mature asset at its optimal stage
  - Entered into an agreement with Beijing Hualian Anzhen Business
     Development Company Ltd. to divest 100% interest
  - Currently master leased to BHG with limited upside till 2025
  - Increasing capital expenditure for an aging property
  - Target to complete by end-2017
- Realised value of RMB1,129.5 million, ~12.9% higher than the latest valuation<sup>1</sup>
- Net divestment gain of ~RMB154.6 million<sup>2</sup>
- Net proceeds of ~RMB888.5 million, enhance financial flexibility for growth opportunities

- 1. As at 30 June 2017.
- 2. After netting off tax, fees and foreign exchange reserves.



# Enhancing Growth Potential of CapitaMall Wangjing

1

#### Convert Anchor Space to Higher Yielding Specialty Retail

- Convert level 4 BHG department store area, ~4,700 sq m to specialty retail space in 4Q 2017
- Increase non-anchor area from ~50%1 to ~60%1 to optimise offerings and inject greater vibrancy
- The new specialty area is expected to contribute progressively from 2Q 2018

2

#### Rejuvenate the Current Department Store

- BHG to revamp the existing department store on levels 1-3 to higher-end format
- Cater to middle- to high-income families catchment with complementary offerings
- Favourably restructure remaining lease term to capture performance upside

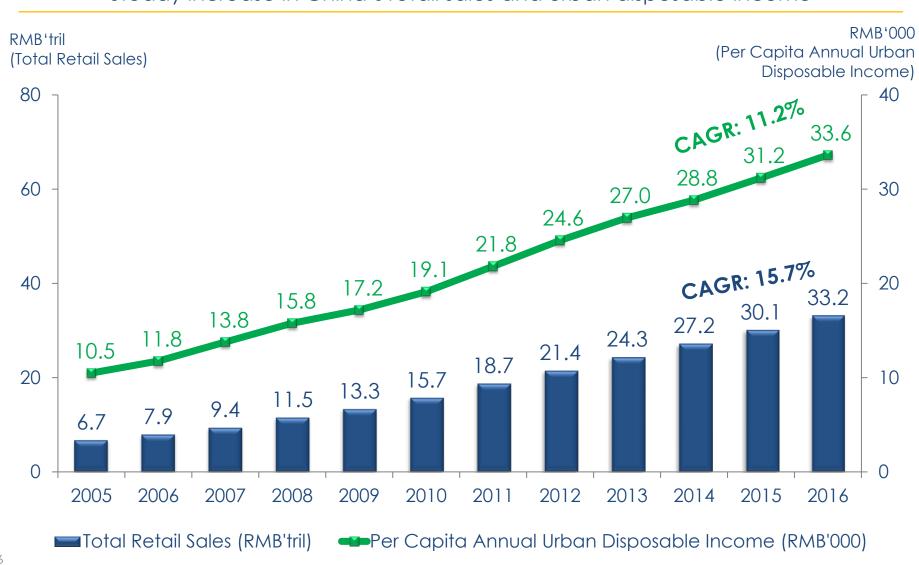
1. Based on net lettable area (NLA).





### **Tapping on Growing Consumption**

Steady increase in China's retail sales and urban disposable income





## **Balanced Property Portfolio**

# 3 master-leased malls provide STABILITY (18% of portfolio NPI\*)







Based on 1H 2017 NPI





### **Balanced Property Portfolio**

# 8 multi-tenanted malls drive GROWTH (82% of portfolio NPI<sup>1</sup>)

















- Based on 1H 2017 NPI
- 2. CRCT's only owns 51% stake in CapitaMall Wuhu



# **L** Value Creation



1. Generate growth through proactive asset management



2. Create new value through innovative asset enhancement



3. Disciplined and strategic yield-accretive acquisitions



# Strategic Expansion & Active Portfolio Management

2013

Acquire Minzhongleyuan, a charming historic landmark in Wuhan

2011

2009

**Transformed** Saihan into a leading family and lifestyle mall in Hohhot



2014

Revamped Minzhongleyuan reopened to positive response

**Acquired** Xinnan, one of the most popular malls in Chengdu

**Announced** the divestment of Anzhen, a master leased mall in Beijing

2017

Investment

**Properties at** 30 Jun 17: S\$2.4bil

2016

Acquired our 3rd Grand Canyon, in the fast growing

**South Beijing** 

largest mall,

2006

Investment **Properties at** 30 IPO: \$\$688.9 mil

**Acquired our** 

largest asset,

Xizhimen, an

iconic

destination in

Beijing

2008



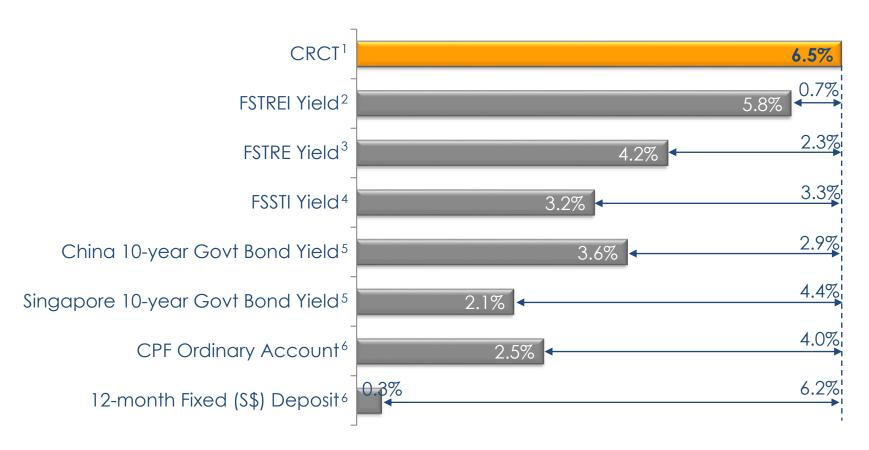


### **Steady Performance Since IPO**





## **Comparative Yields**



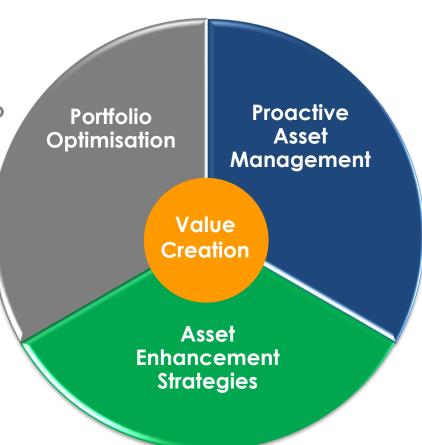
Source: Bloomberg, CRCTML, Central Provident Fund (CPF) Board, Monetary Authority of Singapore.

- 1. Based on 1H 2017 annualised distribution per unit of 10.81¢ and the unit closing price of \$\$1.66 on 31 July 2017.
- 2. Average 12-month gross dividend yield of Straits Times REIT Index as at 31 July 2017.
- 3. Average 12-month gross dividend yield of Straits Times Real Estate Index as at 31 July 2017.
- 4. Average 12-month gross dividend yield of Straits Times Index stocks as at 31 July 2017.
- 5. Singapore Government 10-year and China Government 10-year bond yields as at 31 July 2017.
- 6. Prevailing CPF-Ordinary Account savings rate.
- 7. Average 12-month S\$ fixed deposit savings rate as at July 2017.



# **L** Moving Forward

- Strategic acquisition to strengthen portfolio quality and mix
- Unlock value of assets at optimal stage



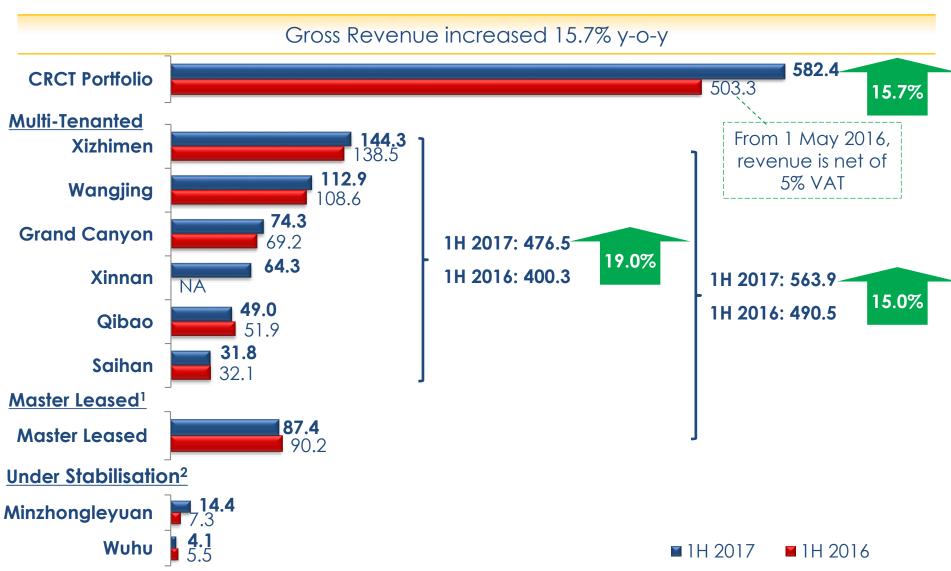
- Build strong partnership with quality retailers
- Finetune tenant mix and enhance operation efficiency
- Create strong mall positioning for respective micro market
- Grow shopper stickiness

- Rejuvenate to inject fresh appeal
- Reconfigure areas to boost space efficiency



# L

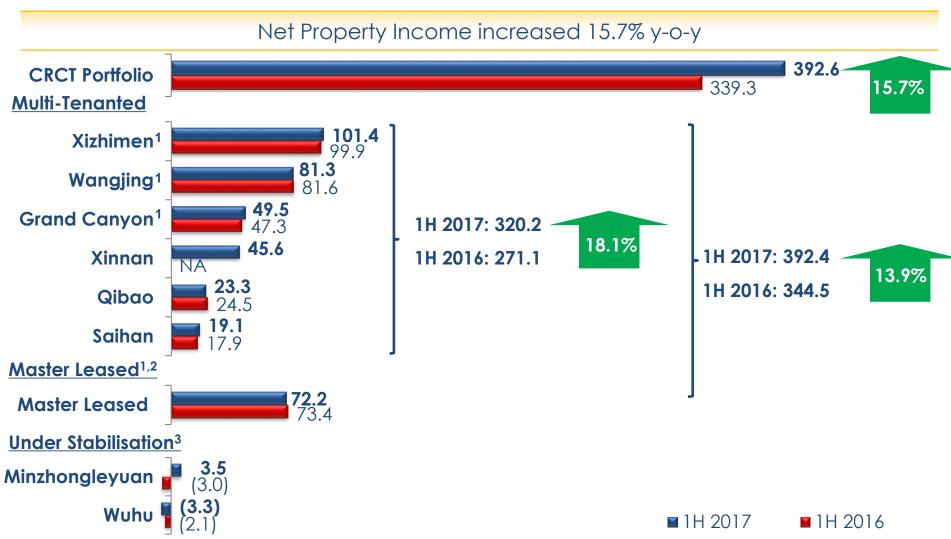
# Property Gross Revenue (in RMB'mil): 1H 2017 vs 1H 2016



1. Master Leased malls include CapitaMall Anzhen, CapitaMall Erqi and CapitaMall Shuangjing.

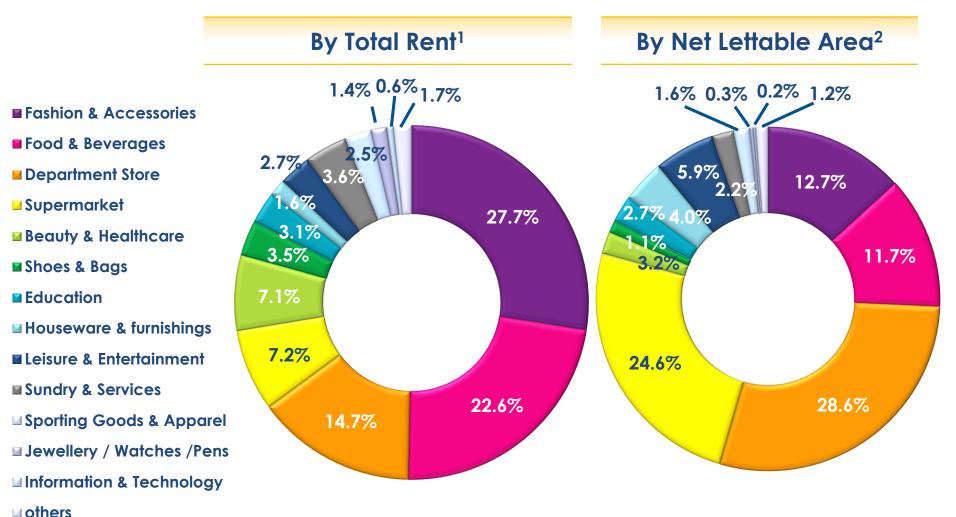
<sup>2.</sup> CapitaMall Minzhongleyuan and CapitaMall Wuhu are currently undergoing trade mix adjustments. CapitaMall Minzhongleyuan was affected by the road closure at Zhongshan Avenue in 2016.

## Net Property Income (in RMB'mil): 1H 2017 vs 1H 2016



- 1. NPI was impacted by higher property tax provision made at the Beijing malls, due to a change in property tax basis by the local tax authority with effect from 1 July 2016.
- 2. Master Leased malls include CapitaMall Anzhen, CapitaMall Erqi and CapitaMall Shuangjing.
- 37 3. CapitaMall Minzhongleyuan and CapitaMall Wuhu are currently undergoing trade mix adjustments. CapitaMall Minzhongleyuan was affected by the road closure at Zhongshan Avenue in 2016.

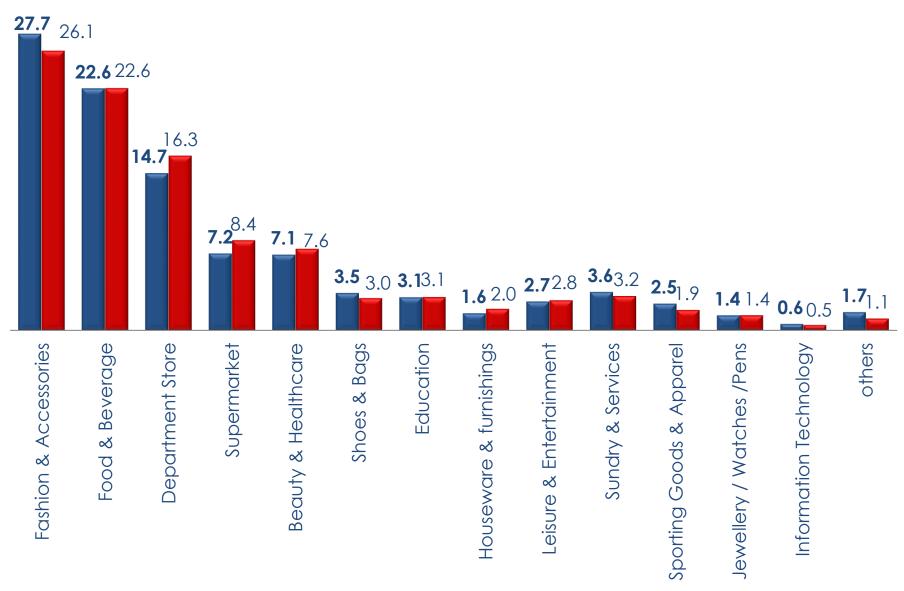
### **Diversified Trade Mix**



- 1. For the month of Jun 2017.
  - 2. Percentage of committed NLA as at 30 Jun 2017.



## \_ Trade Mix by Total Rental Income (%)

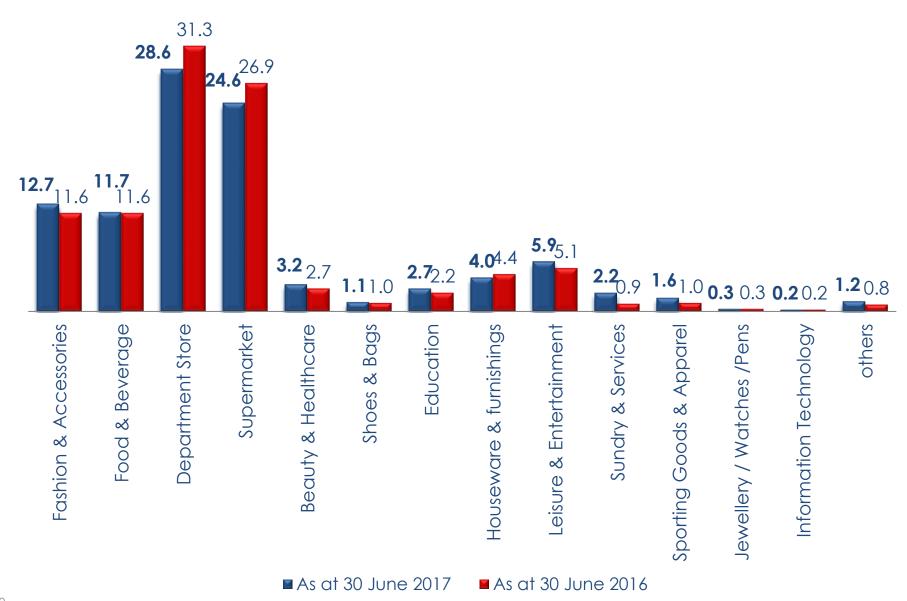


■ For the Month of June 2016

■ For the Month of June 2017



### Trade Mix by Committed Net Lettable Area (%)





### Portfolio at a Glance

(Multi-Tenanted Malls)

	CapitaMall Xizhimen 凯德MALL• 西直门	CapitaMall Wangjing 凯德MALL• 望京	CapitaMall Grand Canyon 凯德MALL• 大峡谷	CapitaMall Xinnan 凯德广场• 新南	CapitaMall Qibao 凯德七宝 购物广场	CapitaMall Saihan 凯德MALL• 赛罕	CapitaMall Minzhong Ieyuan 新民众乐园	CapitaMall Wuhu <sup>1</sup> 凯德广场• 芜湖
Location	Beijing	Beijing	Beijing	Chengdu	Shanghai	Hohhot	Wuhan	Wuhu
GFA <sup>2</sup> (sq m)	83,075	83,768	92,918	91,816	83,986	41,938	41,717	59,624
GRA <sup>2</sup> (sq m)	83,075	68,010	69,967	53,619	72,729	41,938	37,472	45,634
NLA <sup>2</sup> (sq m)	50,419	53,959	45,777	36,217	51,157	30,976	23,134	35,826
Land Use Right Expiry	23 Aug 2044 23 Aug 2054	15 May 2043 15 May 2053	29 Aug 2044 29 Aug 2054	17 Oct 2047	10 Mar 2043 <sup>7</sup>	11 Mar 2041 20 Mar 2041	30 Jun 2044 <sup>8</sup> 15 Sep 2045	29 May 2044
Valuation <sup>2</sup> (RMB mil)	2,990	2,310	2,075	1,530	497	454	528	200
NPI Yield on Valuation <sup>3</sup>	6.8%	7.1%	4.8%	6.0%	9.4%	8.5%	1.3%4	N.M. <sup>5</sup>
Number of Leases <sup>2</sup>	261	222	190	222	169	189	167	74
Committed Occupancy <sup>2</sup>	99.4%	99.2%	99.7%	99.0%	92.4%	100.0%	82.9%	70.6%
Shopper Traffic for 1H 2017 (mil)	17.3	5.5	5.1	4.2	6.8	4.7	2.6	1.2 <sup>7</sup>

- 1. CRCT has a 51.0% interest in CapitaMall Wuhu.
- 2. As at 30 Jun 2017.
- 3. NPI yield is based on annualised 1H 2017 NPI and valuation as at 30 Jun 2017.
- 4. CapitaMall Minzhongleyuan is recovering from a 2-year road closure to facilitate the construction of a new subway line. On 28 Dec 2016, the road and Metro Line 6 have opened and commenced operations respectively.
- 5. CapitaMall Wuhu's NPI yield is not meaningful as it is affected by the ongoing tenancy adjustments to achieve optimal tenant trade mix.
- 6. CapitaMall Wuhu is affected by the ongoing tenancy adjustments to achieve optimal tenant trade mix.
- 7. CapitaMall Qibao is indirectly held by CRCT under a master lease which expires in Jan 2024, with the right to renew for a further term of 19 years and 2 months.
- 8. The conserved building is under a lease from the Wuhan Cultural Bureau.
- N.M. Not meaningful



### Portfolio at a Glance

(Master Leased Malls)

	CapitaMall Anzhen 凯德MALL•安贞	CapitaMall Erqi 凯德广场•二七	CapitaMall Shuangjing 凯德MALL•双井
Location	Beijing	Zhengzhou	Beijing
GFA <sup>1</sup> (sq m)	43,443	92,356	49,463
GRA <sup>1</sup> (sq m)	43,443	92,356	49,463
NLA <sup>1</sup> (sq m)	43,443	92,356	51,193 <sup>3</sup>
Land Use Right Expiry	7 Oct 2034 5 Mar 2042 3 Jun 2042	31 May 2042	10 Jul 2042
Valuation <sup>2</sup> (RMB mil)	1,001	635	581
NPI Yield on Valuation <sup>2</sup>	6.6%	6.7%	6.4%
Number of Leases <sup>1</sup>	2	2	9
Committed Occupancy <sup>1</sup>	100.0%	100.0%	100.0%

<sup>1.</sup> As at 30 Jun 2017.

<sup>2.</sup> NPI yield is based on annualised 1H 2017 NPI and valuation as at 30 Jun 2017.

<sup>3.</sup> Included the area zoned for civil defense but is certified for commercial use.

















### **Thank You**

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